Data Sharing / Data Integration Learning Community

Jamie Taylor, The Cloudburst Group Barbara Ritter, Data Warehouse SME Jo Moncher, New Hampshire State Bureau Chief - Military Programs



Participants

| | Name | State | Data-Sharing Priority/Question |
|-------|------------------------------|-------|---|
| 1 | Margaret Plattner | KY | Gathering statistical data on services Vets receiving, data analysis across state needs / issues; Info from Private Insurers? |
| 2 | Marlane Youngblood | KY | Identify critical data points that need to be included in all Veteran tracking systems |
| 3 | Wei Li Fang | NC | Id Children in military families |
| 4 | Shauna Donahue | MD | Other state tracking Vet data – health data, use of data |
| 5 | Kim Bachelder | MI | |
| 6 | Meghan Sifuentes Vanderstelt | MI | Health Information Exchange updates from other states |
| 7 | Dan M. Aune | MT | How to find Veterans to collect data, especially Vets NOT accessing services at VA. Specifically Native Americans use of services |
| 8 | Phillip Goldsmith | SC | Location of services across state, knowledge, exchange info across state lines |
| 9 | Barbara Logan | WA | Location of services across state, esp. private entities, contacts with Federal VA for demographic data |
| 10 | Matthew Wade | VA | Sharing data across multiple agencies, VA and state agencies |
| 11 | James Thur | VA | Integration of data from DoD, Guard, VA (North Carolina ODEM institute - CSSP data project); Interested in infographics |
| 12 | Acquanetta Knight | AL | |
| 13 | Richard Patton | AL | How to collect data from multiple locations, on multiple issues to get a true assessment of SMVF needs |
| 14 | Michael Gomila | LA | |
| | Luana Ritch | NV | Tracking Veterans Suicide data – Create Health Surveillance System – Health and substance abuse indicators |
| JOUG! | MILEL | | |



Wednesdays 1:00 p.m.-3:00p.m.(EST)

• **February 27:** Identifying existing Veteran data elements and systems / Sharing system-level frameworks

- March 6: Establishing cross-system data sharing structures / State-to-State sharing of successful tools, partnership approaches, cross-agency agreements
- March 13: Using data to "make the case" for Veteran's needs / gaps in services

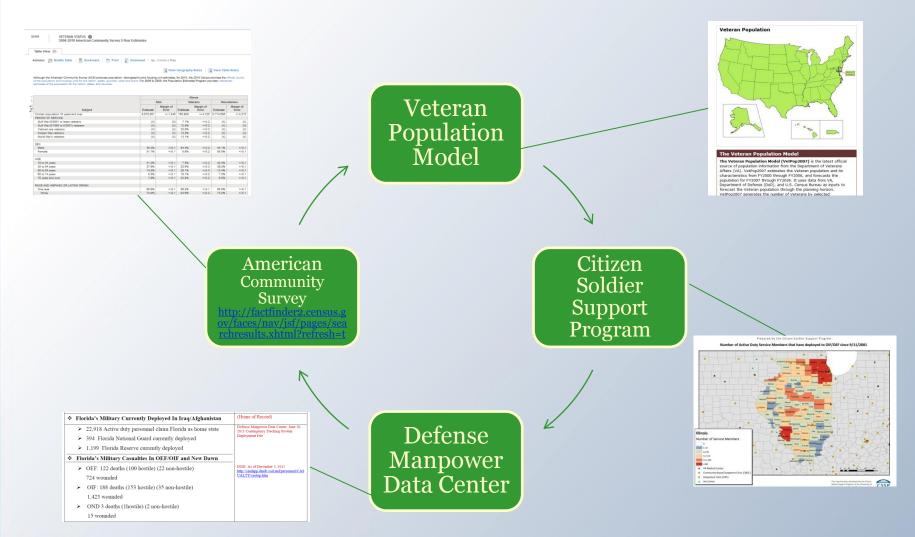


Data-Sharing TA goals

- Assist States in refining data priorities to improve processes of care for <u>Service Members</u>, <u>Veterans & Families</u>
- Identifying national/state-level veteran's data
- Supporting the process of establishing <u>cross-system</u> data sharing structures
- <u>Focusing resources</u> with state-based data visualization maps/tools to engage stakeholders, establish partnerships, build system capacities
- Sharing state-level <u>data-sharing best practices</u> / policies / processes /procedures



National SMVF Data Sources:





Where do Service Members/ Veterans connect with services?





Military-Civilian System Integration



- Improvement in SMVF systems of care is a long-term, multi-component process
- Achieving collective impact requires alignment across military/civilian sectors, stakeholders committed to common aims, common understanding of systems of care, leadership, commitment to innovation, system re-design and accountability
- System improvement requires shared insight and data analysis to drive innovation and improvement, supporting cross-sector strategies for success



Data Sharing Key Decision Grid

Data Sharing Key Decision Grid Data Sharing Key Decision Grid - Final 2-26-13.docx

Getting Ready

- 1. Clearly define your information needs. Be as specific as possible. Can the information need be met with a limited point in time analysis or is ongoing data necessary? Don't go fishing..
- 2. Map potential data sources, including existing publications.
- 3. Identify critical partners.
- 4. Ensure that planning and governance leads technology.
- 5. Define your budget.
- 6. Determine what to do with the results, even aggregated data/ findings come with sharing considerations. Discuss what will happen when data does not support the story.

Decision Grid

How do you plan to use the data?

- Community Education / Advocacy
- Planning Public Policy
- Evaluation
- Case Management
- Research
- The 4 or 5 key measures for a "Dashboard"
- Project Management / Measures that are sensitive to change.

Sharing – Identified Data

Data Uses: (Where returning soldier engagement is needed)

- Case management
- Research where client input is required
- Evaluation involving client input
- The role of the Trusted Party

Evaluate Data Sources?

- Do they have a Veterans marker and how is that marker defined?
- Do they routinely entertain data requests and what are the rules?
- What are the privacy rules?
- Is there a potential for warehousing?
- Can you answer your question without sharing data with outside sources?
- Can the question be answered by polling SMVF?

Sharing - De-Identified Data

Data Uses: (looking at trending and performance data)

- How Many and Where-- Prevalence Studies
- Who -- Population descriptions relationships between variables.
- Evaluation against performance indicators.
- Many research studies
- The role of the Trusted Party

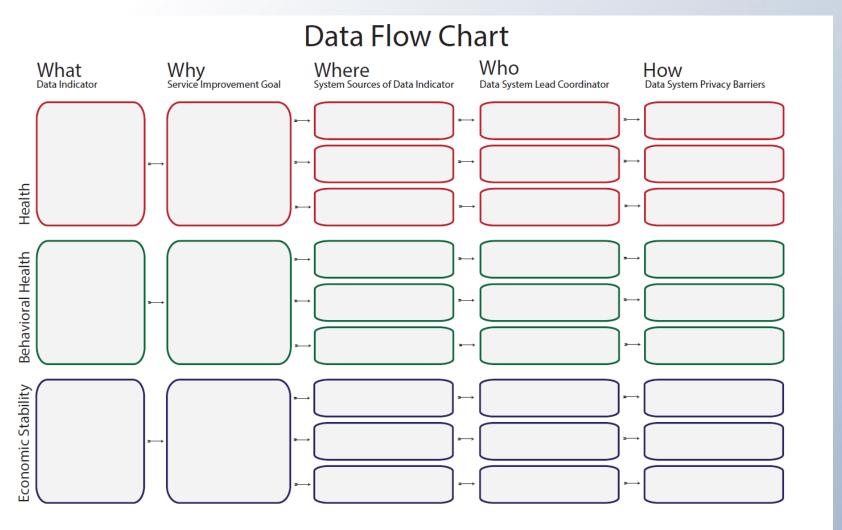


Data Sharing Quadrant Analysis

| ANALYSIS of State Level Data / Data Partnerships | | | | |
|--|--|--|--|--|
| State-level Data Sources: Behavioral Health Care Systems Private Health Care Department of Labor Department of Corn Homeless Management Info Systems Existing Data Warel Not-For-Profit Service System Network (e.g. Volunteers of Am | chouses Statewide / Local Support Organizations | | | |
| Quadrant 1 : Existing data systems that identify Veterans as a service population | Quadrant 2: Existing data sharing linkages of Veteran data sources across agencies / systems | | | |
| | | | | |
| Quadrant 3: Desired data sharing across agencies / systems that have existing natural and political alignment (low barrier partnerships) | Quadrant 4: Desired data sharing across agencies/systems that have legislative, programmatic, political barriers (high barrier partnerships) | | | |
| | | | | |



Sample Data Planning Chart





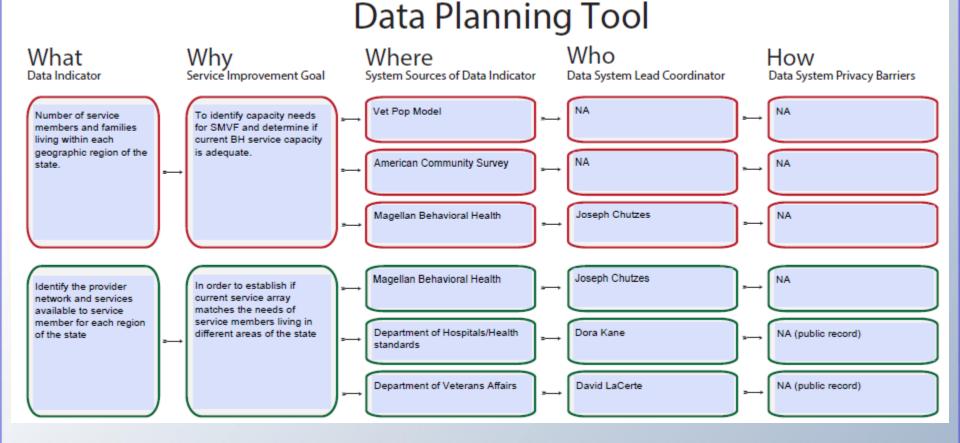
Homework Week 1

- Establish one short-term, feasible data coordination goal
- Use Data Planning Chart to define2 to 3 data indicators linked to goal
- Complete Data Planning Chart with at least one other cross-sector stakeholder

Come prepared to present homework next week!!



Louisiana Data Indicator





Louisiana Data Indicator:

Distribution of SMVF and BH Services across state

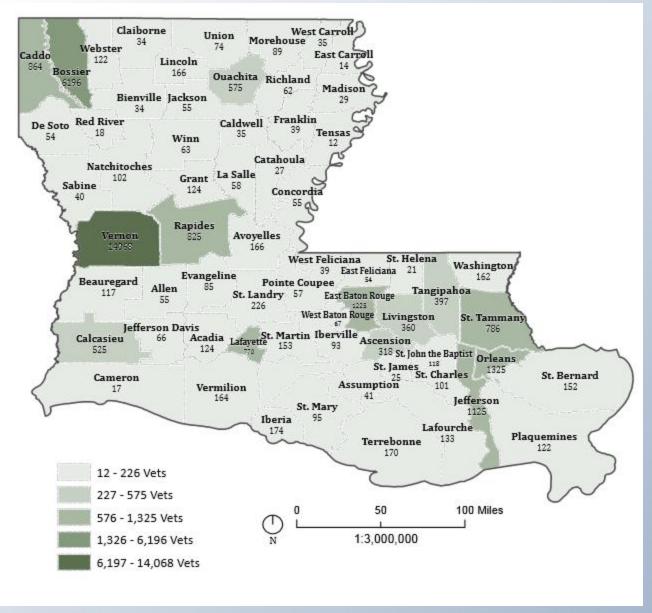
- Short-term goals for data? Long-term goals for data?
- How have other states accessed or illuminated this data?
- To map services GIS Mapping Partner?
 http://new.dhh.louisiana.gov/index.cfm/page/896
 - Magellan BH services Partnership? Veterans marker?
 - American Community Survey (AOS, CSSP, Vet Pop Model)
 - http://factfinder2.census.gov/faces/nav/jsf/pages/index.xhtml
 Analysis of access to VA services GIS buffers 20 miles / 30 miles...
- Use Multiple Data sources Data for Local Solutions: County Health Rankings http://www.countyhealthrankings.org/sites/default/files/states/CHR2012 LA.pdf
- Survey data NH BH Survey NH Access to BH Services Survey Tool.pdf
- <u>To motivate stakeholder discussion</u>: Side by side view of ACS map of Veterans / State GIS maps / County Health Rankings Map / Map of VA Services



To estimate # Veterans/County

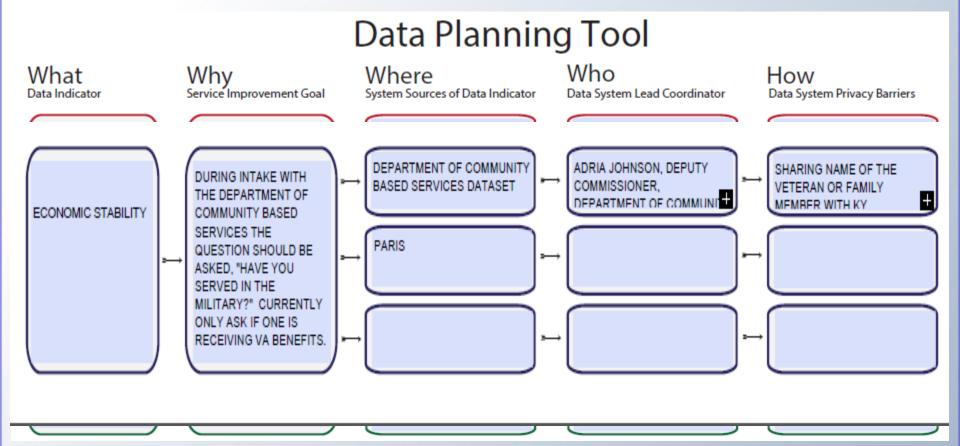
Louisiana
Army
OneSource
Maps
or
American
Community
Survey Data
Maps

What are data limitations?





Kentucky Data Indicator





Kentucky Data Indicator:

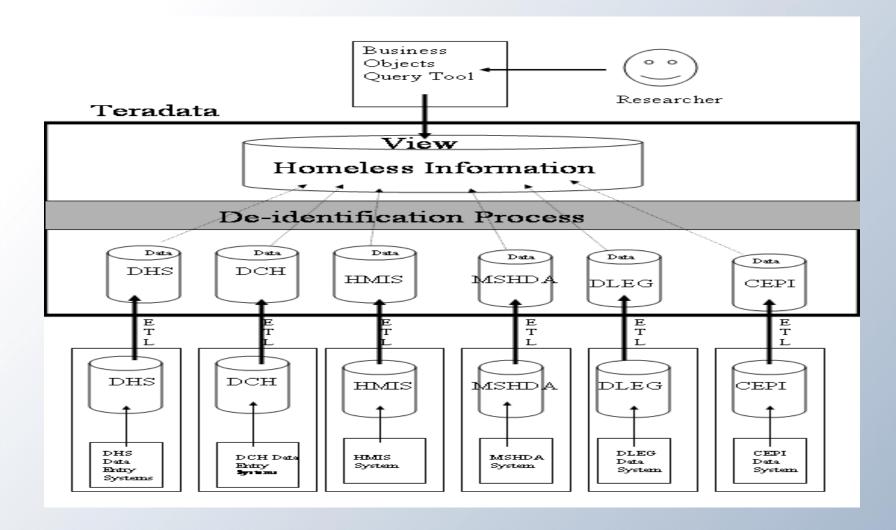
Veteran Marker in Community Based Services Dept. Have you ever served in the Military?

- Short-term goals for data? Long-term goals for data?
- How have other states accessed or illuminated this data?
- Illustrates critical points about using local data sources.
 - How the Veteran's question is asked and in what environment is important.
 - Veterans often do not report that they have access to VA resources because they are afraid that that will make them ineligible for local resources. NH recommends that you ask instead if they have "ever served in the military."
 - Veterans will respond to the question if the resource in question is perceived as not linking to the VA. For example the Veteran's marker in the Homeless System provides access to VASH housing vouchers. Homeless Vets in MI are strong.
- Primary goal is to identify SMVF in State Record Systems. Were you planning to use the PARIS data set to update other data sets –create a type of data warehouse within the States Databases.
 - PARIS (Public Assistance Reporting System) does have a Veterans Marker however there are limitations. You will only capture those that have applied to public assistance primarily Medicaid. Be sure to check with the Program people at the State to identify the strengths and weaknesses.
 - If no data merge is planned, then any change in the State system will require quite a bit of planning from the client interview to the technical issues. Sharing identified data will not be possible without compliance to HIPAA basically informed consent. If you adding to the state System you will need to include a Release Form to the Interview specifications. Consider what you can do with de-identified data and other ways to access SMVF for case management purposes.

Kentucky has significant strengths in their policy team in that they have the Commissioner as well as other leadership (National Guard, VA, CMH Data Warehouse, Tri Care linkages).

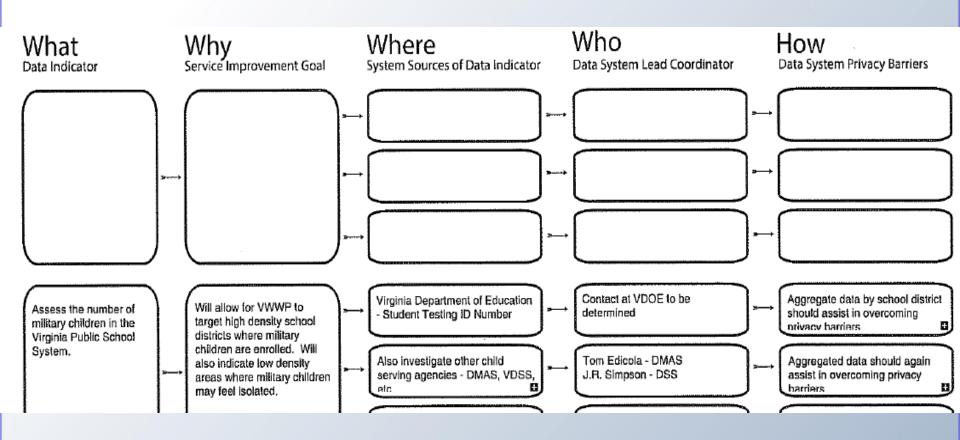


Michigan Example of a Data Warehouse





Virginia Data Indicator





Virginia Data Indicator:

Assess # of military children in VA public schools

- Short-term goals for data?
 Long-term goals for data?
- How have other states accessed or illuminated this data?

The use of educational data systems to provide timely access to SMVF that are experiencing difficulties is a great idea. The schools are frequently the first place that families go to when they are in trouble. The primary limitation is that it won't reveal much for active military and veterans that are living as singles.

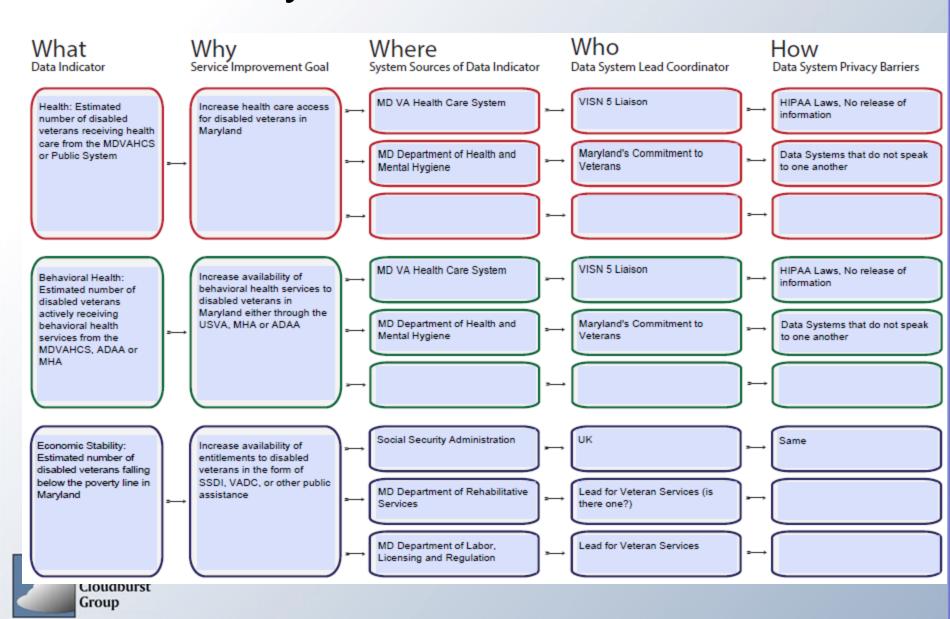
- FERPA (the Education Privacy Law) has recently been modified.
- What is the data marker in the education data set and what are the caveats with data quality?
- Are there other data sources that maybe available as well as the Student Record such as the Hot Lunch FDA data set that includes current income data (military or veteran's pensions/benefits). It also includes a homeless marker to identify the families in free fall.

What is the policy goal of this activity. If the target is children are you planning interventions for families in trouble. If so, it makes sense to build partnerships with high population schools including informed consent to allow the schools to call you and work with your intervention staff.

The

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Maryland Data Indicator



Maryland Data Indicator:

Est # Disabled Vets, Disabled Vets in Poverty, BH Services

- Short-term goals for data? Long-term goals for data?
- How have other states accessed or illuminated this data?

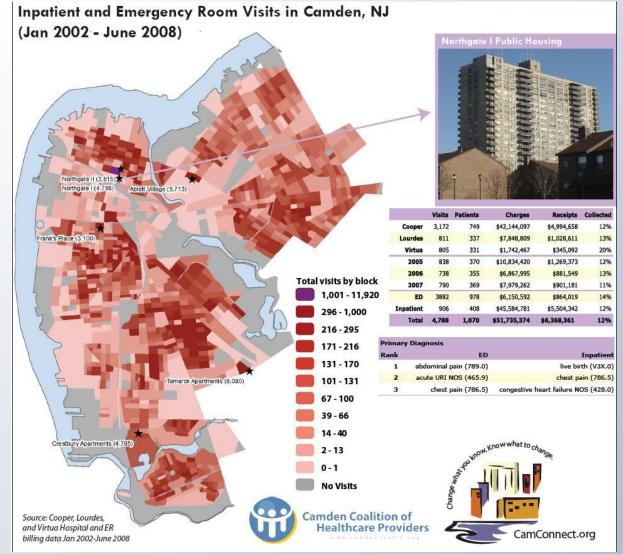
Targeting Disabled Veterans leads to Cost Effective Outcomes!!

Use research to "Ground Truth" <u>Disabled Veterans Data\THE USE OF VADISABILITY BENEFITS AND SSDI 2013.pdf</u>

- Data driven planning for <u>local</u> solutions, use ACS County estimates
- Intervention plans for disabled Veterans?
 - Care coordination teams?
 - > SOAR SSI linkage?
- Use de-identified data for stakeholder buy-in, quantify issue
- Use identified data for system intervention outreach
 - How to negotiate sharing agreements for identified data?
 i.e. HMIS data to identify homeless, disabled Veterans



De-identified Data to Quantify Issue, Engage Stakeholders — i.e. "Hotspotting"

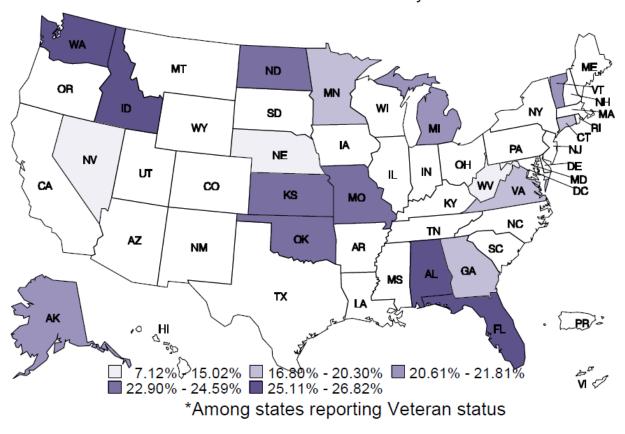




VA Suicide Data Report 2012

Figure 6: Percentage of Suicides Identified as Veteran by State*

Percent of Veteran Suicide Deaths by State





Source: Suicide Data Report, 2012 Department of Veterans Affairs, Mental Health Services, Suicide Prevention Program

Quantify Issue, then use Identified Data to Target Intervention

- Camden Coalition for Healthcare Providers
 - Quantified issues with local deidentified hospital claims data
 - Challenge = how to engage hospitals, access claims data
 - Focus on improved care and cost savings for hospital, decrease high utilization rates
 - Business MOU's
 - IRB agreements

 Veterans Suicide Prevention Project Suicide Prevention Data

Project\PrevalenceSuicideIdeation_AttemptsAmongMilitary_Veterans_2012.xps

- Hospital Claims data for Veteran suicide attempts / suicide risk
- Planned Interventions:SAFE VETASIST Trainings
- Increased Care Coordination, social support, treatment link
- Veteran marker?? Asked at intake?
- Data driven referrals, data driven continuous quality improvement

Systems approach: Data visualization, top leadership commitment, measurement, reporting and robust performance improvement



SAFE VET Intervention

- Suicide Assessment and Follow-up Engagement: Veteran Emergency Treatment (SAFE VET) intervention based on Safety Planning, <u>brief intervention</u> designed for use in ED.
- SAFE VET engages suicidal patient and mental health care provider in developing individualized safety plan on four evidence-based risk reduction strategies:
 - (1) means restriction;
 - (2) problem-solving and coping skills (including ways the patient can distract him- or herself from suicidal thoughts
 - (3) using social support / mental health /crisis services;
 - (4) seeking additional mental health treatment.
- Telephone follow-up, service coordination involves family
- Suicide Prevention Data Project\Knox Safe-Vet ER Intervention 2012.pdf



ASIST Training Intervention

- Arizona Suicide Deterrent Initiative has changed the mindset about suicide prevention., By providing knowledge, skills, tools and management support, suicide intervention is now a core responsibility of all behavioral health staff.
 - Behavioral health workers' now have skills and confidence to intervene (Applied Suicide Intervention Skills Training – ASIST)
 - Creating support groups for those contemplating suicide (attempt survivor support groups, family engagement, community integration)
 - Risk identification and stratification (clinical care and intervention).
- "Applied Suicide Intervention Skills Training provides a structured approach to intervention that can be used at any level in the military. The program addresses the problem of suicide in a unique way: by not allowing the difficult topic of taking one's life to be stigmatized." Suicide Prevention Data Project\Arizona Suicide Deterrent Project ASIST.pdf



Data Sharing Key Decision Grid

| Data Sharing Key Decision Grid | | | | |
|---|---|--|--|--|
| Gettin | g Ready | | | |
| 1. | Clearly define your information needs. Be as specific as possible. Can the information need be met with a limited point in time analysis or is ongoing data necessary? Don't go fishing | | | |
| 2. | Map potential data sources, including exis | ting publications. | | |
| 3. | Identify critical partners. | | | |
| 4. | Ensure that planning and governance lead | s technology. | | |
| 5. | Determine what to do with the results, eve | en aggregated data/ findings come with sharing considerations | | |
| | Discuss what will happen when data does not | support the story. | | |
| Dec | cision Grid | | | |
| Hov | v do you plan to use the data? | Evaluate Data Sources? | | |
| • | Community Education / Advocacy | Do they have a Veterans marker and how is that | | |
| • | Planning Public Policy | marker defined?Do they routinely entertain data requests and what are | | |
| • | Evaluation | the rules? What are the privacy rules? | | |
| • | Case Management | • Can you answer your question without sharing data with outside sources? | | |
| • | Research | with outside sources. | | |
| Sharing – Identified Data | | Sharing – De-Identified Data | | |
| Data Uses: (Where returning soldier engagement is | | Data Uses: (looking at trending and performance data) | | |
| needed) | | How Many Prevalence Studies | | |
| • | Case management | Who Population descriptions relationships | | |
| • | Research where client input is required | between variables. | | |
| • | Evaluation involving client input | Evaluation against performance indicators. | | |

Many research studies



Homework Week 2

• Identify key data you would want to display to engage stakeholders around the data coordination goal chosen in Week 1

 What data measures would you put on your state's data dashboard



Data-driven performance management – Datastat Meetings

Evolution of DataSTAT meetings

- 1990's NYPD COMPSTAT
- 1999 Baltimore CitiStat
- 2010 HUDStat, Secretary Donovan leads data driven quarterly meetings with 20 − 50 staff; evaluation of HUD's performance on priority goals.
 - Seven weeks before HUDStat meeting, staff review data with program staff/field offices, assess strong and weak cities/regions. Site visits and additional data collected to seek viable solutions, discussed with HUD leadership, key program leads and stakeholders





Data-driven performance management process

- Identifies system bottlenecks http://goals.performance.gov/hudstat
- Empowers stakeholders
- Prioritizes and directs resources
- Increases collaboration on all levels of military and civilian /public and private sectors
- Decreases system silos
- Improves outcomes



Building a Data Subgroup

Need both program and technical individuals from each data source:

- VA Data
- National Guard Data
- Behavioral Health Data
- Medicaid Data
- State agency Data

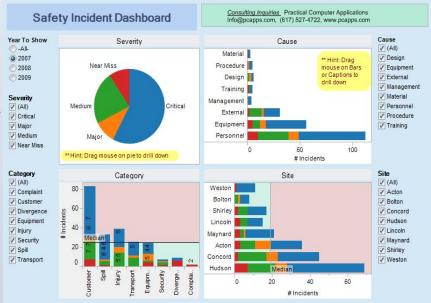
Additional Reps:

- Researchers
- GIS mappers/analysts
- Homeless Management Information System Rep
- Active Service Member and Veteran Rep



Data dashboards - Prioritize performance measures

- Dashboards clarify shared priorities; what is important is collaboratively measured by all stakeholders
- Dashboards educate stakeholders on goals, expectations and planned actions
- Connect leadership with quarterly review of performance measures
- Point to progress, problems, issues, success
- Common interface for analyzing impact, neutral evidence
- Data source must be transparent, easily acquired from trusted source
- Key = easily understood measures linked to state goals/aims

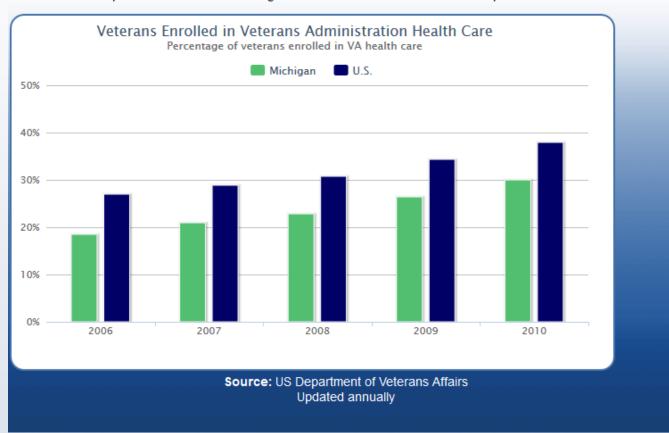




Dashboard Indicator- Match Goals

Veterans Enrolled in Veterans Administration Health Care

Why it Matters: Michigan veterans need and deserve access to high-quality, low-cost health care. This is especially important because some veterans return home with a number of complicated health issues. Ensuring that Michigan veterans apply for enrollment in the VA health care system will give them access to excellent medical professionals who understand their specific needs while lessening the financial burden that medical care places on our veterans' families.



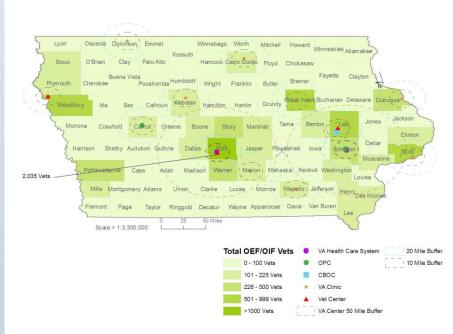


Work Plan Strategies – Increase Military Culture Training / Access

Certify all Iowa CMHC's in Military Culture

Increase access to clinical services for all veterans

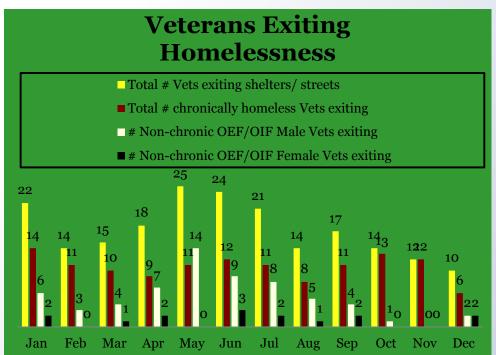








More powerful to present context



| | Vets | | # Non- chronic OEF/OIF Male Vets | # Non- chronic OEF/OIF Female Vets |
|------|---------|---------|---|---|
| YEAR | streets | exiting | exiting | exiting |
| Jan | 22 | 14 | 6 | 2 |
| Feb | 14 | 11 | 3 | О |
| Mar | 15 | 10 | 4 | 1 |
| Apr | 18 | 9 | 7 | 2 |
| May | 25 | 11 | 14 | O |
| Jun | 24 | 12 | 9 | 3 |
| Jul | 21 | 11 | 8 | 2 |
| Aug | 14 | 8 | 5 | 1 |
| Sep | 17 | 11 | 4 | 2 |
| Oct | 14 | 13 | 1 | 0 |
| Nov | 12 | 12 | 0 | 0 |
| Dec | 10 | 6 | 2 | 2 |

Dashboard goal: to motivate understanding and actionability. Displaying multiple factors is key to help make visible what might be causing bad outcome.

Further analysis revealed that young Veterans less likely to exit homelessness. Veterans under age 30 were the least likely to exit into housing. **Interventions?**



Kentucky Goal for Dashboard Indicator = Data Presentations

Interagency collaboration is key to the future success of the KY SMVF Behavioral Health Initiative. The goal to streamline services for this population includes accumulation of accurate data and the purpose of this dashboard is to show a record of visits to partner agencies who are charged with data input for the Commonwealth of KY. One question which should be incorporated as a standard practice, is the following: "Have you ever served in the military?"

| Presenting | Metric | Segments | | | | | |
|------------------------------|-------------------------------|----------------------|---------------------|----------|----|-------|--|
| Topic | | All Presentations | Community- Based | Medicaid | VA | Other | |
| | # Presentations | 8 | 4 | 2 | 1 | | |
| Veterans in | # Attendees | 32 | 12 | 33 | 32 | | |
| KY Data | # follow-up meetings/calls | 2 | 1 | О | 1 | | |
| | # Presentations | 4 | 1 | О | 1 | | |
| Behaviroal Hlth Data | # Attendees | 100 | 44 | О | 44 | | |
| THEII Dutu | # follow-up meetings | 1 | О | 0 | 1 | | |
| Family - | # Presentations | 2 | 1 | О | 1 | | |
| Community Integration | # Attendees | 15 | 23 | 0 | 22 | | |
| Data | # follow-up meetings | 1 | 0 | 0 | 1 | | |

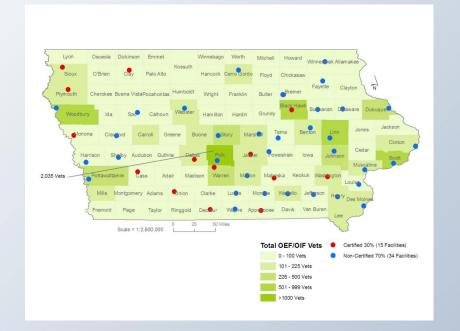


Data Dashboard "Rules"

Source: Five Rules for High Impact Web Analytics Dashboards

- Identify most critical, impactful metrics (4 to 6 dashboard items). Ensure metrics will drive action.
- Create context, instead of single metric, use comparison's i.e., compare impact with benchmark goals, prior performance (trend lines), other geographies, subpopulations
- Include a section on top of dashboard that shares insights, what were causes of underlying shifts...
- Motivate questions. What should we do next, how do we reverse the decline
- "If your dashboard does not fit on one page, you have a report, not a dashboard. Dashboards, like humans, should constantly evolve!"





Highlights

- Younger Veterans have longer time in homelessness
- More than 50% of CMHC's have been trained in Military Culture
- 12 Presentations / 210attendees in past quarter

| Presenting | | Segments | | | |
|---------------------|-------------------------------|----------------------|---------------------|----------|----|
| Topic | Metric | All Presentations | Community -Based | Medicaid | VA |
| | # Presentations | 8 | 4 | 2 | 2 |
| Veterans in | # Attendees | 67 | 12 | 33 | 32 |
| KY Data | # follow-up meetings/calls | 2 | 1 | 0 | 1 |
| | # Presentations | 2 | 1 | 0 | 1 |
| Behavioral | # Attendees | 88 | 44 | 0 | 44 |
| Hlth Data | # follow-up meetings/calls | 1 | О | 0 | 1 |
| Family - | # Presentations | 2 | 1 | 0 | 1 |
| Community | # Attendees | 55 | 23 | 0 | 22 |
| Integration Data | # follow-up meetings/calls | 1 | 0 | 0 | 1 |



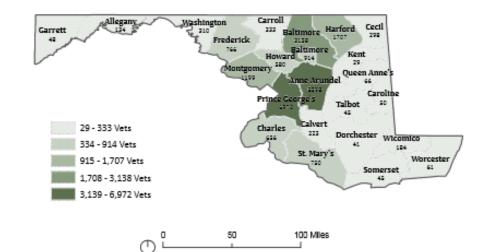
Data Visualization Project

Army OneSource
 mapping tools allows
 state leaders to visualize
 their <u>own</u> veterans;
 engage discussion,
 ask key questions to help define system
 needs, constraints,
 opportunities

An Estimated 24,000 Veterans Are Reintegrating into Maryland Communities

Maryland

Estimated # of Iraq/Afghanistan Veterans Deployed by County Since September 2001



1:2.700.000

The distortion of Maryland is due to the projection used by the US Centur Bureau for displaying demographic information on a national scale.





Defense Mangower Bata Center (DMDC) & of Degloyments (Sept. 11 2001 - May 201 US Census Bureau - Tiger County and State Shapelles (2010)



Veterans and Community Reintegration



New Hampshire - Dependent Data











96% of Veterans already in VA system expressed interest in services to help with readjustment to civilian life 5



At least one-third reported divorce, dangerous driving, increased substance use. and increased anger control problems since deployment⁶

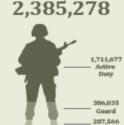


142,000

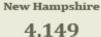
Approximately 142,000 members of the U.S. Armed Forces (Active, Guard, and Reserve) are single parents of minor children."

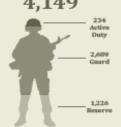
Service members deployed since 9/11





Reserve





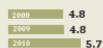
Spouse Abuse² Total Incidents Report





Data does not estimate total amount of domestic abuse in military Families. Incidents reflect Data reported to DoD's FAP.

Child Abuse² Incidents per 1000 children



Unemployment Rate⁴



8.0% Non-Veteran

10.9% Veteran

PTSD Rate 7 13% - 20%

An estimated 13 to 20 percent of the 2.6 million U.S. Service members who have fought in Iraq or Afghanistan since 2001 may have PTSD.

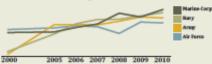
Multiple Deployments

U.S. OIF/OEF Service members who have served multiple deployments since 9/11 (44% of total)1

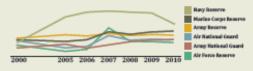


Divorce Rate³

Divorces by Service Branch Trends



Divorces by Reserve Component Trends



The Vision: "There will be No Wrong Door to which ANY Service member, Veteran or Family member can come for the right help."

Harold Kudler, MD

Deknos: Pamily Advicacy Program Pf 2010 Report. (2011)

Iraq and Alghanistan Combat Veterans Receiving VA Medical Care. (June 20:10)



Maryland data focus -Young Disabled Veterans in Poverty

Build your own Infographic: Step 1: Gather current, reliable data

- 3/13/13!! Committee on Veterans' Affairs Hearings to examine Veterans' Affairs (VA) claims process, focusing on review of VA transformation efforts.
- Research articles Graphs
- Use ACS data for infographic, with simple graphics and images
- Google Infographic images by topic area, Check out RWJF, Pew, Kaiser, Gates Foundations Infographics for ideas on ways to present data

- Work with a small data gathering team
- Keep it simple, easy to digest
- Include solutions
- ALWAYS cite research findings
- Use graphic designer to create final layout

..\..\Army\Infographics\Veterans InfographicsFINAL jpeg.jpg



State Data Aims – Target

| State | Data Aim (proposed) | Impact Goal | Engagement Marketing Tools | Data Dashboard Measures |
|------------------|---|--|-------------------------------|----------------------------|
| KY | Data sharing with the Department Community – Based Services - Veteran data marker in client intake. | Inclusion of Community Based Service points of care for Veterans, create a comprehensive Veteran tracking system, id. gaps | Multiple tools | Aligned with goals |
| NC / VA | Identify children in military families | | | |
| MD / MI | Veteran health data / Young Disabled Veterans in Poverty | | | |
| MT | How to find Veterans NOT accessing services at VA. Native Americans | | | |
| LA/ WA/ SC | Location of services across state, especially private entities - Federal VA data | | | |
| AL/ VA | Sharing data across multiple agencies, VA and state agencies, DoD, Guard, | | | |
| NV | Tracking Veterans Suicide data — Health and substance abuse indicators | | | |
| All States | Ending Veterans Homelessness | | | |

The Cloudburst Group

Cloudburst TA Team

Jamie Taylor
 Data Evaluation, Data Visualization, Mapping

 jamie.taylor@cloudburstgroup.com

Barb Ritter
 Data Evaluation, Data Warehouse, Data Sharing
 britter@mihomeless.org

